

CATALYST CONNECTION[®]

Your Strategic Partner for Manufacturing Growth

THE RESURGENCE OF MANUFACTURING: FOUR TRENDS YOU SHOULD NOT IGNORE

PETRA MITCHELL

PRESIDENT AND CEO CATALYST CONNECTION



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AGENDA

- Overview of the Manufacturing Economy
- The Role of the MEP Program
- A Local Perspective: SW Pennsylvania
- Trends in US Manufacturing
 - US Shale Gas and Low Cost of Energy
 - Innovation Management
 - Additive Manufacturing
 - Social Media for Business
- Wrap Up: National Academies of Science,
 Recommendations for a US Manufacturing Policy



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WHY DOES MANUFACTURING MATTER?

01 INNOVATION

02 EMPLOYMENT







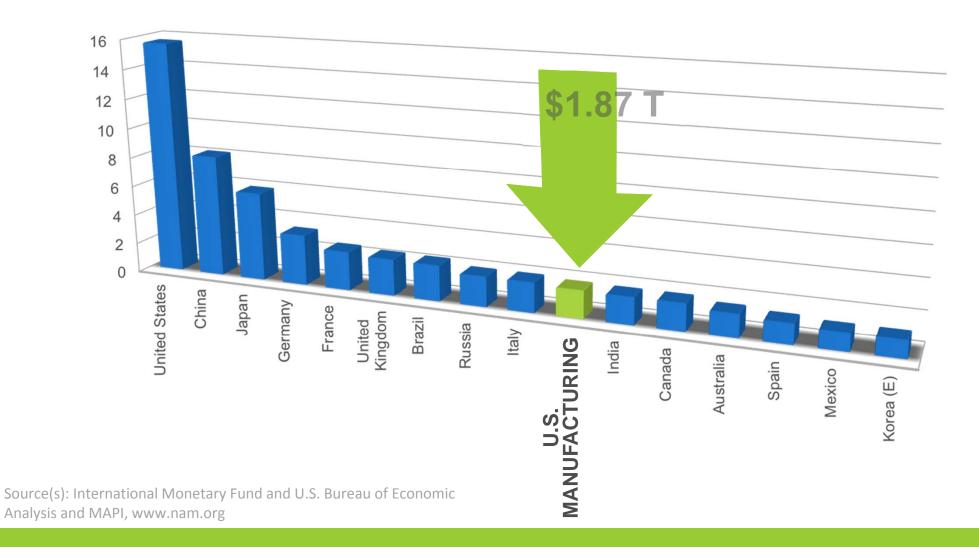
NATIONAL SECURITY





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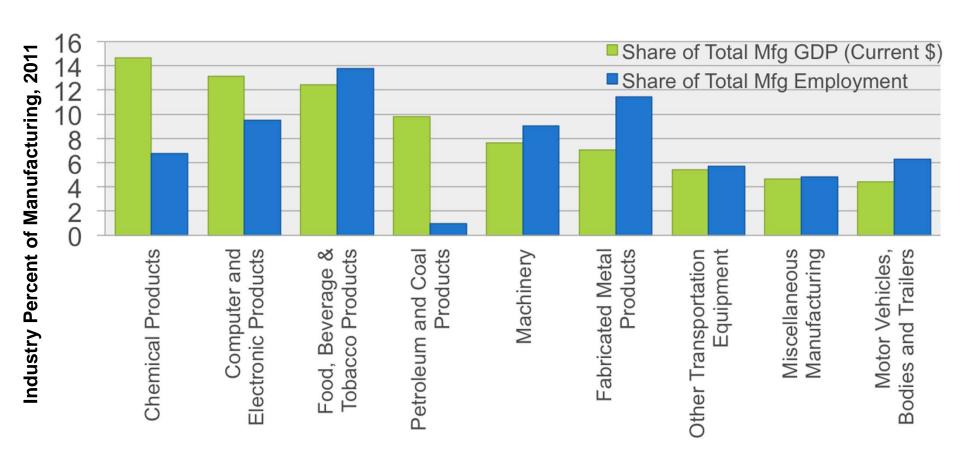
THE U.S. MANUFACTURING SECTOR IS THE TENTH-LARGEST ECONOMY





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CHEMICALS LEAD MANUFACTURING IN TERMS OF OUTPUT BUT NOT EMPLOYMENT

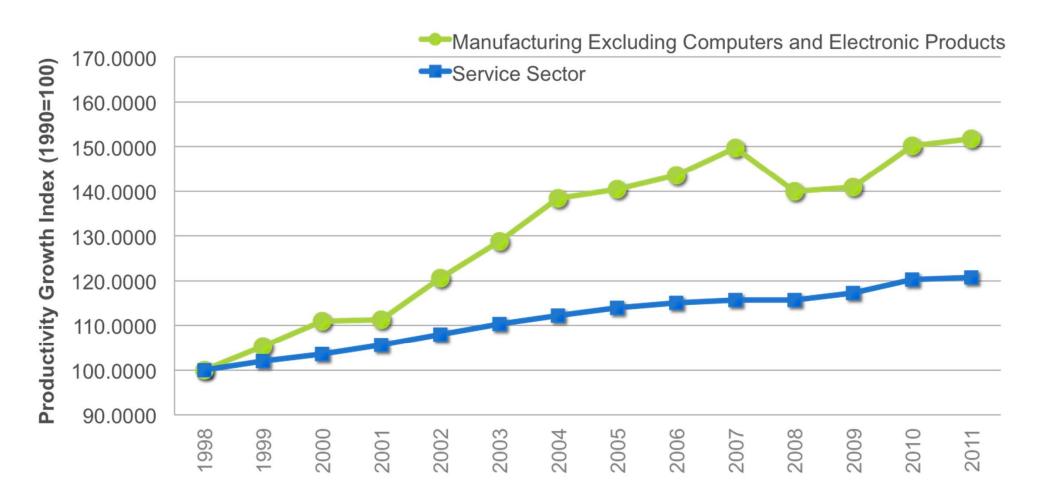


Source(s): MAPI calculations from U.S. Bureau of Economic Analysis data, www.nam.org



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PRODUCTIVITY SHOWS OUR STRENGTHS

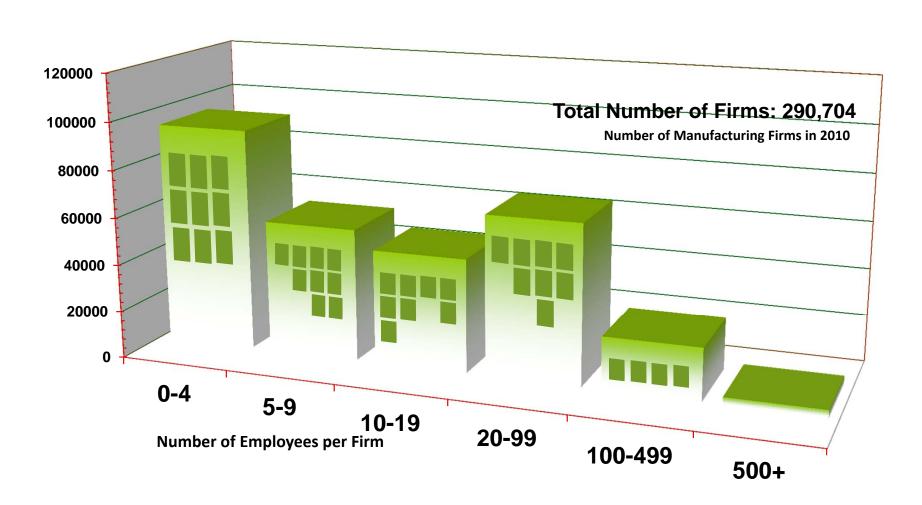


Source(s): U.S. Bureau of Economic Analysis and MAPI, www.nam.org



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SMALL COMPANIES DRIVE GROWTH





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MEP • MANUFACTURING EXTENSION PARTNERSHIP

NATIONAL INSTITUTE OF STANDARDS AND TECHNOLOGY U.S. DEPARTMENT OF COMMERCE



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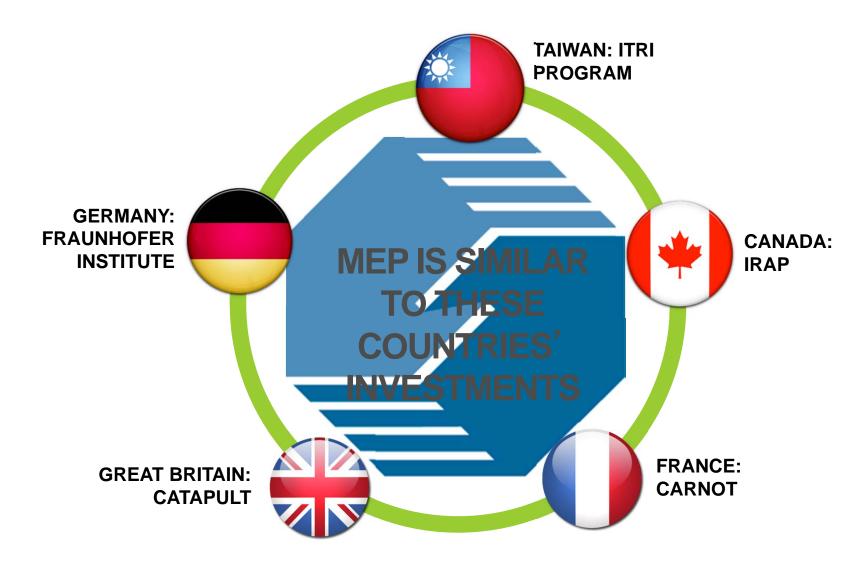


THE MANUFACTURING EXTENSION PARTNERSHIP: A CRITICAL RESOURCE FOR MANUFACTURERS





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Source: "21st Century manufacturing Challenge: The Role of the MEP Program", The National Academies of Science, 2013 © Charles W. Wessner Ph.D.



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OUR MISSION:

We help manufacturers compete in a global economy.





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LET'S TALK ABOUT LOCAL LANDSCAPE



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MANUFACTURING IN SOUTHWESTERN PENNSYLVANIA









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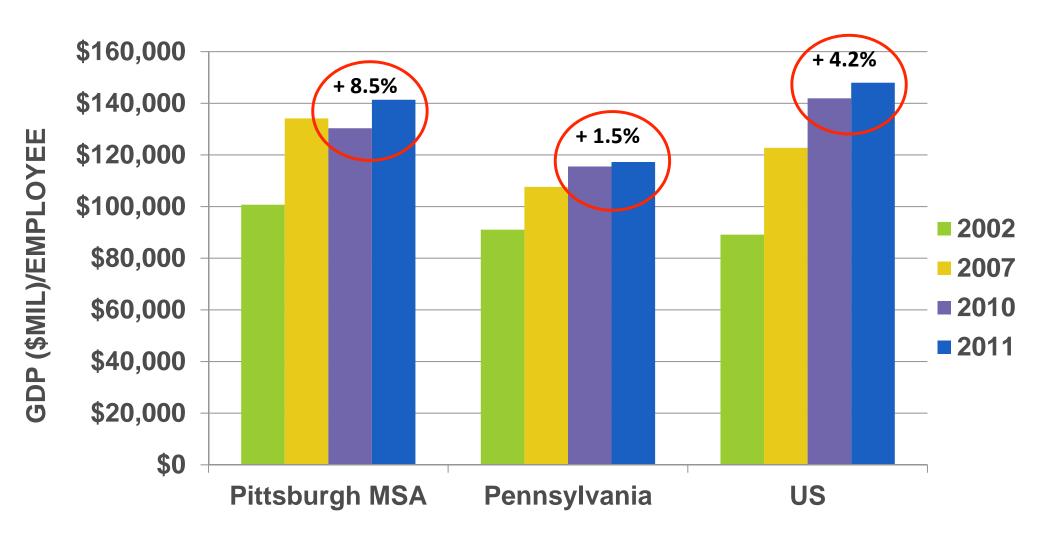
MANUFACTURING IS OUR THIRD LARGEST INDUSTRY





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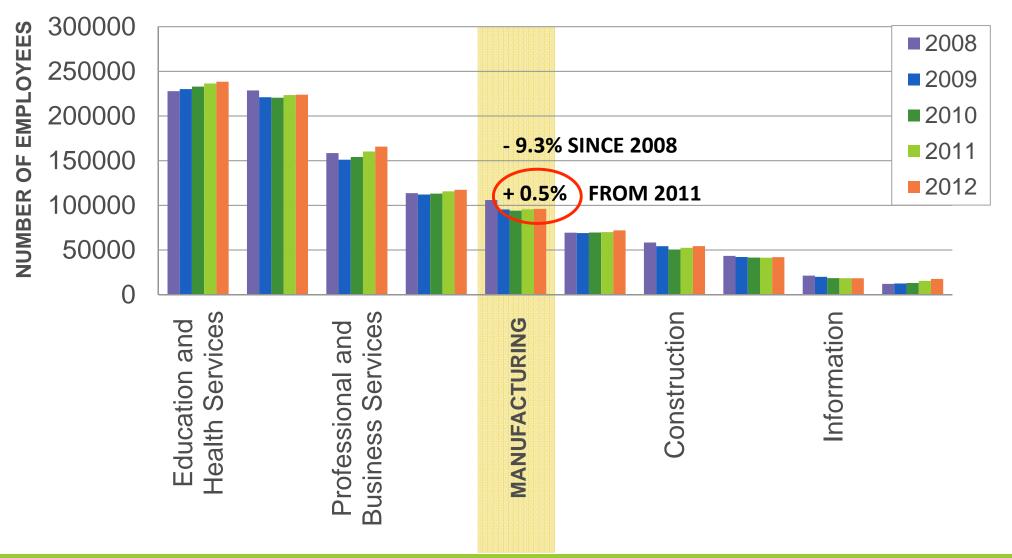
PRODUCTIVITY





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EMPLOYMENT BY SECTOR





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FOUR TRENDS YOU SHOULD NOT IGNORE



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TRENDS IN MANUFACTURING

US SHALE GAS AND LOW COST OF ENERGY

INNOVATION MANAGEMENT

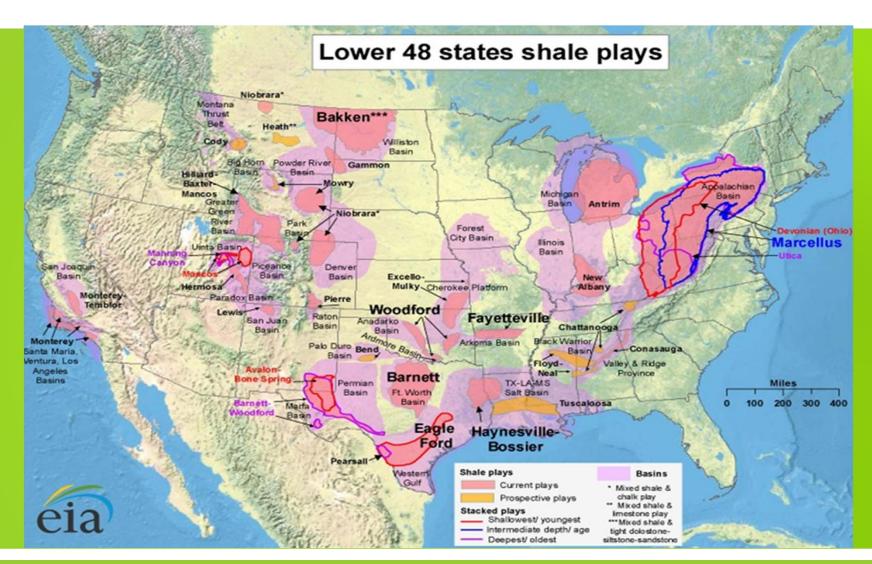
ADDITIVE MANUFACTURING

SOCIAL MEDIA FOR BUSINESS



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U.S. SHALE GAS AND SHALE OIL PLAYS





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MARCELLUS PLAY





THE INSTITUTE FOR ENTREPRENEURIAL EXCELLENCE

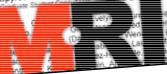
THE BOWER TO PROSPER



Understanding the Marcellus Shale Supply Chain

Shaun M. Seydor
Associate Director, Institute for Entrepreneurial Excellence
Eric Clements
Management Consultant, Institute for Entrepreneurial Excellence
Management Consultant, Institute for Entrepreneurial Excellence

Management Consultant, Institute Vinay Deshipande Spyros Pantelemonitis, Vinay Deshipande Spyros Pantelemonitis Spyros Pantelemonitis Spyros S





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EXAMPLE SUPPLY CHAIN OPPORTUNITIES



UPSTREAM

EXPLORATION

Geosciences (site)

Land Acquisition

Testing

PRODUCTION

Construction & Reclamation

Engineering Services

Hot Shot

Permitting

Trucking / Heavy Hauling

Water Hauling

Welding

Well Tie-in

EQTMIDSTREAM

GATHERING & TRANSMISSION

Pipeline Construction

Compressor Station
Construction

Clearing Services

ROW Maintenance

Pipe, Valves, Fittings

Measurement & Regulation

Environmental, Health & Safety **Equitable Gas**

DOWNSTREAM

DISTRIBUTION

Infrastructure Repair

Billing/Collections

Pipe, Valves, Fittings

Meter Reading

Printing

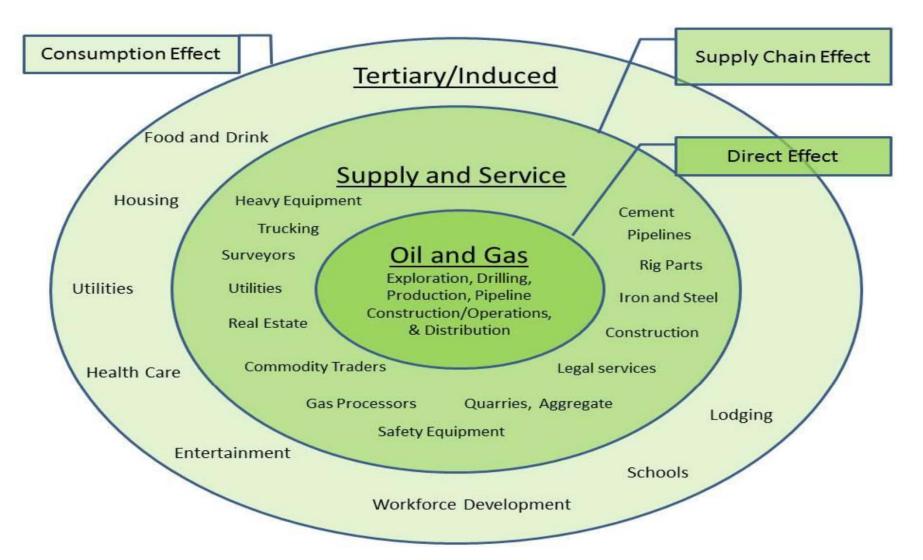
Many other services & products

Source: www.eqt.com



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ECONOMIC IMPACT EFFECTS





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WHAT IS "INNOVATION"?

"Introducing New Products / Solutions that create new or unique value to your customers and your company."

Robert B. Tucker

Driving Growth Through Innovation: How Leading Firms Are Transforming Their Futures





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BEST-IN-CLASS COMPANIES



NPD revenues range from

20-50%

of total revenues and also generate a significant portion of profit



2/3
of projects meet profit objectives



are considered commercial successes & are launched on-time

25 25



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EARLY STAGE TECHNOLOGY

WHAT IS THE VALLEY OF DEATH?

MARKET-READY TECHNOLOGY



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A DOSE OF REALITY: CAUSES FOR NEW PRODUCT FAILURE

Inadequate Market Analysis
Product Problems or Defects
Lack of Effective Marketing Effort
Higher Costs than Anticipated
Competitive Strength or Reaction
Poor Timing of Introdution
Technical or Production Problems
All Other Cause

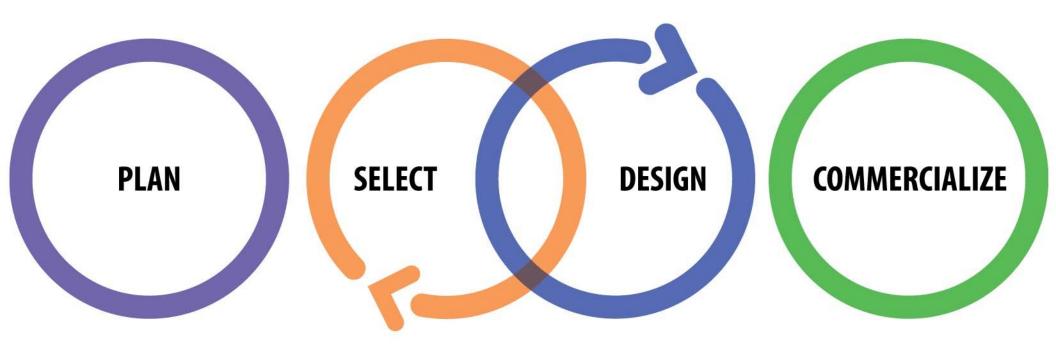
0% 10% 20% 30% 40% 50%

R. G. Cooper, Winning at New Products, pp 385 -386 / Markides, Constantinos. 2000. All the Right Moves, Harvard Business School Press

PERCENTAGE OF CAUSES CITING



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PLAN

FOR PRODUCT DEVELOPMENT SUCCESS

SELECT

THE BEST IDEAS

DESIGN

PROTOTYPE AND TEST QUICKLY AND EFFECTIVELY – ADDITIVE MANUFACTURING

COMMERCIALIZE

WITH STRATEGIC SALES AND MARKETING BEST PRACTICES – SOCIAL MEDIA



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ADDITIVE MANUFACTURING

ADDITIVE MANUFACTURING OR 3D PRINTING

The process of making solid objects of any shape from a digital model by layering material together.

Some processes require bonding agents, laser, or post process.



Source: ExOne Presentation to PEDA Conference, Oct 2013

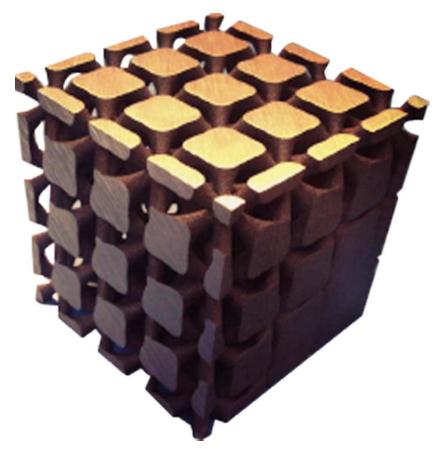


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AM AND INNOVATION MANAGEMENT

Most Common uses of Parts Built on AM Systems:

- Functional parts
- Prototypes for fit and assembly
- Patterns for prototype tooling
- Patterns for metal castings
- Visual aids (for engineers, designers...)
- Presentation models
- Education/Research
- Tooling components (Created directly on AM systems)
- Other





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US INVESTMENT IN ADDITIVE MANUFACTURING







- ✓ Resources (Facility, equipment and training)
- ✓ Projects (Competitive, University led)



America Makes

Source: https://americamakes.us/

National Additive Manufacturing Innovation Institute



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SOCIAL MEDIA - THE BIG 5



OUR REGIONAL MANUFACTURING COLLABORATION SITE

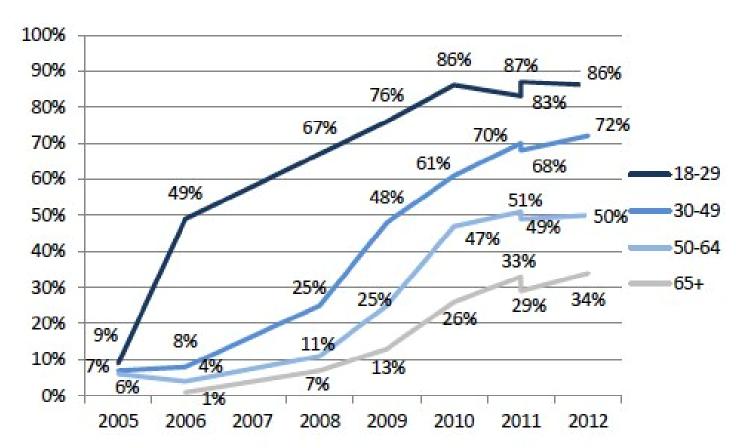




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SOCIAL MEDIA USAGE

SOCIAL NETWORKING SITE USE BY AGE GROUP 2005-2012



Note: Total n for internet users age 65+ in 2005 was < 100, so results for that group are not included.

Source: Pew Research Center's Internet & American Life Project surveys: 02/05, 09/06, 05/08, 04/09, 05/10, 05/11, 02/12.



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IS THE INDUSTRY USING SOCIAL MEDIA?

Manufacturers in general have been slower to fully adopt social media but things are changing rapidly...



Kennametal is a \$3B maker of tooling for mining, construction, aerospace, defense and other industries located in

Latrobe, PA



In 2012, Kennametal announced that they will be using **Twitter**, **LinkedIn**, **Facebook**, **YouTube** and **Google+** to:

- Answer questions / customer service
- Recruit the best talent
- Make it easy to find info on their products and services
- Interact with their suppliers and dealers
- Announce upgrades to their products & process improvements
- Promote events like Manufacturing Summit
- Direct traffic to their blog and web site
- @Kennametal on Twitter



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WRAP – UP NATIONAL PERSPECTIVE ON MANUFACTURING STRATEGIES



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NEW (RECOMMENDED) US MANUFACTURING STRATEGIES



- Capitalize on lower energy costs
- Develop a better understanding of the importance manufacturing and the need for facilitating institutions.
- Make the US more competitive for manufacturing by lowering tax rates and modernizing infrastructure.



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NEW (RECOMMENDED) US MANUFACTURING STRATEGIES

- Spur innovation on next generation technologies though support for manufacturing institutes, investments in manufacturing R&D
- Strengthen workforce skills and regional clusters
- Improve market access with trade agreements



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THANK YOU!

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